3: Leyburn Z-4, 5 (no date) 1966
SV3 Haiti SV3

Since it was an entrenched interest, however, no responsible statesman had dared to threaten its hold. The Marines swept it out of existence, undertaking to substitute for it a trained constabulary of only 2,000 men who should combine routine military tasks with police duty in the scattered towns. Results were immediately apparent: the weighty incubus of soldiers' wages was lifted from the treasury; thousands of men were deprived of sinecures and put back into productive economic activities; the constant threat of armed revolution was removed; better order was kept by 2,000 trained men in trim uniform than by twelve times that number of ragged loafers who called themselves soldiers; and since the army was no longer the great steppingstone to political office, the élite felt more secure from assault by ambitious but uneducated army men. From 1843 to 1915 the élite had endured many lower-caste presidents because these were able to control the army; now the army had disappeared.

The Marines did much that was of indisputable benefit to Haiti. This was acknowledged even by the most vocal patriots who soon began to campaign for an end of the Occupation. Where there had been no real work in public health, Americans now built hospitals, established clinics, cleaned up the sources of many diseases, laid down sewage systems, gave the towns pure water. In 1915 there were only three automobiles in the country, and no roads for them to travel; the Americans built many miles of paved roads. In 1915 there had been only one wharf, two short stretches of railroad, two lighthouses, one electric plant; the Americans undertook electrification, telephone systems, the construction of administration buildings, and other public conveniences. Whether in such visible matters or in the obscurer realms of currency, banking, and budgets hardly a phase of daily life was left untouched. And judged by the standards of civilization the Marines improved what they touched.

But rancor against the Americans began early and continued to the bitter end in 1934. The pride of all Haitians was deeply wounded by the Occupation. For 111 years they had governed themselves and had assumed themselves to be a sovereign nation; the Marines patroling the countryside were vivid reminders that Haiti had never been independent except by sufferance, and that white men were once more overseeing the destinies of colored and Negro men. Nevertheless, the reasons proclaimed for opposing the Occupation were not those of hurt vanity. Some of those given were entirely

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SV3 Haiti SV3

175 If contemporary testimony can be credited, the complete indifference of the Haitian élite to business was matched by their ignorance of finance when this was anything more complicated than cash payment transactions or face-to-face exchange. They seem to have been wholly unfamiliar with the uses of commercial paper, the meaning of overdrafts, or bills of exchange. Individual credit was not understood, nor was a signature enough to start a flow of business. As one person from France put it in 1846, "It takes 10,000 francs of money to do 10,000 francs of business."[14] If a merchant doing a good business found his purse empty and needed only to borrow in order to purchase other goods, that circumstance offered to his mind "a redoubtable extremity enveloped in profound mystery; and it is a rule of loyalty and of honor to which Haitian commerce is never false, that the paper on which a man has placed his signature should remain, until the day the loan is paid back, impenetrably shut up in the portfolio of the lender."

[426] Interest, if money could be borrowed at all, was at the rate of one per cent a day, three per cent a month, and from sixteen per cent to twenty per cent a year. Thus letters of credit and promissory notes never moved the slightest business transaction in the country. To seek credit was to confess one's financial embarrassment.

175 The economic ills which harassed Haiti under Boyer were, to a greater or less degree, the same that bedeviled the country for the rest of the century. It seems worth while to list them, for they reveal the mentality of the ruling clique and caste—a mentality which could see no reason for altering of these basic matters, and which during administration after administration devoted itself to superficialities. Haiti's weaknesses were not entirely due to folly and clumsiness, however, but to a perfectly natural ignorance. There was no background for economic thinking: how should ex-slaves with a handful of old freedmen be familiar with credit, banking, overdrafts, and the like? Even education in France would not necessarily offer enlightenment on these matters. "Culture" meant literature, not economics.

These, then, have been the major economic defects of Haiti, 1806 to 1915, due partly to ineptitude, partly to imperfect education:

175 454 648 1. The exclusion of all foreign or white investment, industry, and capital. One article in every constitution was given over to this

14. R. Lepelletier de Saint-Remy, Saint-Domingue, II, 187.